

GOVERNMENT  
EFFICIENCY

| 2021 | 2022 | 2023 | 2024 | 2025 |
|------|------|------|------|------|
| 02   | 01   | 01   | 01   | 01   |
| 05   | 04   | 07   | 02   | 03   |
| 01   | 02   | 02   | 03   | 02   |
| 07   | 06   | 05   | 05   | 06   |
| 03   | 03   | 08   | 04   | 04   |
| 08   | 08   | 06   | 08   | 08   |
| 13   | 11   | 03   | 06   | 05   |
| 09   | 09   | 14   | 10   | 09   |
| 06   | 07   | 04   | 07   | 07   |
| 12   | 12   | 12   | 14   | 12   |
| 15   | 18   | 16   | 19   | 11   |
| 04   | 05   | 09   | 09   | 10   |
| 28   | 27   | 25   | 34   | 33   |
| 14   | 10   | 13   | 16   | 15   |
| 17   | 14   | 19   | 17   | 18   |
| 27   | 29   | 35   | 27   | 37   |
| 24   | 19   | 11   | 12   | 17   |
| 16   | 16   | 18   | 13   | 13   |
| 23   | 21   | 27   | 32   | 27   |
| 10   | 13   | 10   | 11   | 14   |
| 31   | 23   | 33   | 26   | 23   |
| -    | 20   | 20   | 21   | 28   |
| 30   | 38   | 29   | 33   | 25   |
| 37   | 33   | 22   | 35   | 42   |
| 36   | 22   | 17   | 25   | 21   |
| 29   | 34   | 36   | 40   | 40   |
| 34   | 36   | 38   | 39   | 31   |
| -    | -    | -    | -    | 16   |
| 19   | 26   | 28   | 31   | 36   |
| 20   | 31   | 24   | 24   | 32   |
| 11   | 17   | 21   | 15   | 20   |
| 39   | 40   | 47   | 43   | 47   |
| 18   | 15   | 15   | 20   | 24   |
| 21   | 25   | 23   | 18   | 22   |
| 41   | 39   | 42   | 42   | 38   |
| -    | -    | 26   | 22   | 19   |
| 38   | 43   | 43   | 41   | 35   |
| 32   | 28   | 39   | 36   | 29   |
| 49   | 50   | 51   | 58   | 56   |
| 26   | 35   | 31   | 23   | 34   |
| 46   | 45   | 44   | 45   | 45   |
| 22   | 30   | 32   | 30   | 30   |
| 55   | 54   | 56   | 57   | 54   |
| 25   | 24   | 30   | 28   | 26   |
| -    | -    | -    | 50   | 43   |
| 43   | 42   | 45   | 46   | 48   |
| 35   | 44   | 41   | 37   | 39   |
| 40   | 37   | 40   | 51   | 46   |
| 44   | 47   | 46   | 48   | 44   |
| 52   | 55   | 53   | 52   | 53   |
| 45   | 48   | 52   | 49   | 51   |
| 56   | 56   | 54   | 44   | 58   |
| 57   | 46   | 49   | 47   | 52   |
| 58   | 59   | 61   | 64   | 65   |
| 59   | 60   | 60   | 60   | 62   |
| -    | -    | -    | -    | 60   |
| 47   | 49   | 55   | 56   | 50   |
| 62   | 61   | 62   | 65   | 68   |
| 42   | 41   | 37   | 38   | 41   |
| 48   | 52   | 50   | 55   | 59   |
| -    | -    | -    | 59   | 49   |
| 64   | 63   | 64   | 67   | 67   |
| 51   | 51   | 48   | 62   | 64   |
| 61   | 53   | 59   | 61   | 63   |
| 54   | 57   | 58   | 53   | 61   |
| 60   | 58   | 57   | 63   | 66   |
| -    | -    | -    | 54   | 57   |
| -    | -    | -    | -    | 55   |
| 63   | 62   | 63   | 66   | 69   |

BUSINESS  
EFFICIENCY

| 2021 | 2022 | 2023 | 2024 | 2025 |
|------|------|------|------|------|
| 05   | 04   | 07   | 05   | 06   |
| 09   | 09   | 08   | 02   | 08   |
| 03   | 07   | 11   | 07   | 02   |
| 01   | 01   | 01   | 01   | 01   |
| 08   | 17   | 16   | 10   | 03   |
| 07   | 06   | 04   | 06   | 04   |
| 11   | 11   | 03   | 03   | 11   |
| 02   | 02   | 06   | 04   | 09   |
| 15   | 14   | 12   | 11   | 05   |
| 04   | 03   | 02   | 08   | 07   |
| 16   | 13   | 17   | 27   | 13   |
| 06   | 10   | 18   | 09   | 15   |
| 10   | 12   | 14   | 19   | 19   |
| 12   | 05   | 09   | 18   | 16   |
| 14   | 08   | 10   | 13   | 10   |
| 17   | 15   | 21   | 15   | 18   |
| 26   | 16   | 13   | 12   | 12   |
| 34   | 26   | 30   | 22   | 37   |
| 23   | 21   | 29   | 35   | 29   |
| 13   | 20   | 19   | 26   | 23   |
| 30   | 25   | 27   | 24   | 17   |
| -    | 24   | 22   | 16   | 14   |
| 24   | 38   | 32   | 40   | 32   |
| 20   | 19   | 05   | 17   | 22   |
| 41   | 29   | 15   | 30   | 30   |
| 18   | 18   | 26   | 29   | 27   |
| 27   | 33   | 33   | 23   | 44   |
| -    | -    | -    | -    | 21   |
| 19   | 28   | 34   | 33   | 36   |
| 21   | 30   | 23   | 20   | 24   |
| 22   | 36   | 35   | 42   | 39   |
| 36   | 35   | 39   | 32   | 40   |
| 31   | 22   | 25   | 31   | 28   |
| 28   | 32   | 31   | 28   | 20   |
| 48   | 51   | 47   | 51   | 51   |
| -    | -    | 42   | 36   | 31   |
| 38   | 42   | 41   | 39   | 42   |
| 42   | 37   | 57   | 49   | 34   |
| 39   | 40   | 37   | 38   | 41   |
| 25   | 31   | 20   | 14   | 26   |
| 32   | 23   | 28   | 25   | 25   |
| 40   | 41   | 45   | 41   | 43   |
| 35   | 34   | 38   | 37   | 45   |
| 43   | 44   | 55   | 55   | 52   |
| -    | -    | -    | 45   | 35   |
| 45   | 43   | 46   | 57   | 55   |
| 33   | 45   | 36   | 34   | 33   |
| 56   | 48   | 58   | 67   | 61   |
| 52   | 50   | 49   | 54   | 50   |
| 44   | 46   | 48   | 44   | 53   |
| 37   | 39   | 40   | 43   | 46   |
| 57   | 58   | 43   | 46   | 64   |
| 64   | 49   | 56   | 59   | 66   |
| 51   | 60   | 59   | 50   | 47   |
| 47   | 47   | 51   | 53   | 54   |
| -    | -    | -    | -    | 38   |
| 59   | 59   | 62   | 65   | 67   |
| 49   | 52   | 61   | 61   | 56   |
| 61   | 57   | 50   | 47   | 48   |
| 53   | 53   | 53   | 60   | 60   |
| -    | -    | -    | 56   | 49   |
| 63   | 63   | 63   | 66   | 58   |
| 55   | 54   | 52   | 64   | 68   |
| 58   | 56   | 54   | 48   | 57   |
| 60   | 61   | 64   | 62   | 65   |
| 46   | 55   | 44   | 52   | 69   |
| -    | -    | -    | 58   | 59   |
| -    | -    | -    | -    | 63   |
| 62   | 62   | 60   | 63   | 62   |

INFRASTRUCTURE

| 2021 | 2022 | 2023 | 2024 | 2025 |                         |
|------|------|------|------|------|-------------------------|
| 01   | 01   | 01   | 01   | 01   | Switzerland             |
| 11   | 12   | 09   | 04   | 06   | Singapore               |
| 16   | 14   | 13   | 09   | 07   | Hong Kong SAR           |
| 03   | 02   | 02   | 02   | 02   | Denmark                 |
| 28   | 26   | 26   | 25   | 23   | UAE                     |
| 14   | 13   | 12   | 10   | 10   | Taiwan (Chinese Taipei) |
| 20   | 23   | 19   | 17   | 17   | Ireland                 |
| 02   | 03   | 04   | 03   | 03   | Sweden                  |
| 40   | 38   | 33   | 33   | 30   | Qatar                   |
| 07   | 05   | 05   | 08   | 09   | Netherlands             |
| 08   | 11   | 11   | 16   | 05   | Canada                  |
| 04   | 06   | 08   | 05   | 08   | Norway                  |
| 06   | 07   | 06   | 07   | 11   | USA                     |
| 05   | 04   | 03   | 06   | 04   | Finland                 |
| 09   | 08   | 07   | 12   | 12   | Iceland                 |
| 18   | 21   | 21   | 15   | 15   | China                   |
| 36   | 34   | 34   | 34   | 31   | Saudi Arabia            |
| 23   | 19   | 20   | 18   | 22   | Australia               |
| 10   | 09   | 14   | 20   | 13   | Germany                 |
| 24   | 24   | 25   | 24   | 24   | Luxembourg              |
| 34   | 32   | 31   | 29   | 26   | Lithuania               |
| -    | 39   | 37   | 39   | 36   | Bahrain                 |
| 32   | 37   | 35   | 35   | 35   | Malaysia                |
| 19   | 20   | 10   | 19   | 16   | Belgium                 |
| 31   | 28   | 24   | 28   | 29   | Czech Republic          |
| 12   | 10   | 15   | 14   | 14   | Austria                 |
| 17   | 16   | 16   | 11   | 21   | Korea Rep.              |
| -    | -    | -    | -    | 38   | Oman                    |
| 13   | 18   | 22   | 22   | 20   | United Kingdom          |
| 43   | 44   | 43   | 43   | 47   | Thailand                |
| 25   | 29   | 28   | 31   | 28   | New Zealand             |
| 15   | 15   | 17   | 21   | 18   | France                  |
| 30   | 27   | 29   | 32   | 32   | Estonia                 |
| 47   | 46   | 47   | 49   | 44   | Kazakhstan              |
| 22   | 22   | 23   | 23   | 19   | Japan                   |
| -    | -    | 49   | 46   | 43   | Kuwait                  |
| 27   | 30   | 32   | 26   | 25   | Portugal                |
| 35   | 35   | 41   | 36   | 33   | Latvia                  |
| 26   | 25   | 27   | 27   | 27   | Spain                   |
| 57   | 52   | 51   | 52   | 57   | Indonesia               |
| 49   | 49   | 52   | 53   | 51   | India                   |
| 45   | 47   | 46   | 45   | 48   | Chile                   |
| 29   | 31   | 30   | 30   | 34   | Italy                   |
| 41   | 40   | 42   | 42   | 46   | Cyprus                  |
| -    | -    | -    | 48   | 42   | Puerto Rico             |
| 33   | 33   | 36   | 37   | 39   | Slovenia                |
| 55   | 55   | 53   | 55   | 52   | Jordan                  |
| 37   | 36   | 38   | 41   | 37   | Hungary                 |
| 48   | 48   | 50   | 51   | 45   | Romania                 |
| 39   | 41   | 40   | 40   | 40   | Greece                  |
| 59   | 57   | 58   | 61   | 60   | Philippines             |
| 42   | 43   | 39   | 38   | 41   | Poland                  |
| 50   | 45   | 45   | 44   | 49   | Croatia                 |
| 53   | 56   | 57   | 54   | 56   | Colombia                |
| 58   | 58   | 59   | 62   | 61   | Mexico                  |
| -    | -    | -    | -    | 64   | Kenya                   |
| 54   | 51   | 54   | 59   | 53   | Bulgaria                |
| 52   | 53   | 55   | 58   | 58   | Brazil                  |
| 63   | 61   | 61   | 57   | 59   | Botswana                |
| 60   | 59   | 60   | 63   | 63   | Peru                    |
| -    | -    | -    | 65   | 67   | Ghana                   |
| 56   | 54   | 56   | 56   | 54   | Argentina               |
| 44   | 42   | 44   | 50   | 50   | Slovak Republic         |
| 61   | 60   | 62   | 60   | 62   | South Africa            |
| 62   | 62   | 63   | 64   | 66   | Mongolia                |
| 46   | 50   | 48   | 47   | 55   | Türkiye                 |
| -    | -    | -    | 66   | 68   | Nigeria                 |
| -    | -    | -    | -    | 65   | Namibia                 |
| 64   | 63   | 64   | 67   | 69   | Venezuela               |